

Central Bedfordshire Health and Wellbeing Board

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Integrated Health & Care Hub Programme Update

- Responsible Officer:** Julie Ogley, Director of Social Care, Health & Housing, Central Bedfordshire Council
julie.ogley@centralbedfordshire.gov.uk
- Marcel Coiffait, Director of Community Services, Central Bedfordshire Council
Marcel.coiffait@centralbedfordshire.gov.uk
- Sally Adams, Acting Chief Operating Officer
Sally.adams8@nhs.net
- Advising Officers:** Patricia Coker, Head of Service
patricia.coker@centralbedfordshire.gov.uk
- Nikki Barnes, Head of Infrastructure & Integration
Nikki.barnes1@nhs.net

Public

Purpose of this report.

1. To receive a progress update on delivery of the Integrated Health and Care Hub Programme.

RECOMMENDATIONS

The Health and Wellbeing Board is asked to:

1. Note the progress within the programme underpinning delivery of the Hubs, since the full update to the Health & Wellbeing Board in October 2018.
2. Note the planned actions for the next few months.

Issues

1. Central Bedfordshire has a population of 280,000 (2017 mid-year estimates), of whom more than half live in rural areas. The population is expected to increase to 325,000 by 2031, with a projected increase of 44% in the over 65s. The rate of increase is even higher for those aged 75+, at 63%.
2. New Housing developments will further increase demand on existing health and care services. The draft Local Plan for Central Bedfordshire anticipates growth of 43,000 new homes by 2035.
3. Failure to reconfigure health and care services in anticipation of demand will put significant pressure on already vulnerable hospital services and fundamentally undermine the quality of care provision.
4. One of the ways in which this can be achieved is by enabling the development of more local and appropriate health and social care services that are less dependent on acute hospital provision.
5. Central Bedfordshire Council and Bedfordshire Clinical Commissioning Group (BCCG) have the shared ambition to enable appropriate, health and care services to be based in local communities, with integrated multi-disciplinary teams working together. This enables services to be more locally accessible to people, especially in predominantly rural areas, and to meet the requirements for delivering health and care services to an expanding and ageing population.
6. With the significant expected growth in housing and increased population, the Council has an important role as 'Place Shaper' to influence how health and care services are delivered to better meet the needs of its population. Making better use of public assets to deliver new models of care and the co-location of health and care teams in fit for purpose facilities is central to managing demand and ensuring the future sustainability of our health and care systems.
7. Integrated Health and Care Hubs are a key enabler for securing high quality, resilient, integrated primary, community, mental health and social care services in each locality in Central Bedfordshire. The Council and BCCG have a well-established programme of work underway to deliver Hubs in accessible locations for all localities.

Progress Update

8. The Health & Wellbeing Board received a full update on progress and challenges within the programme, underpinning delivery of the Integrated Health and Care Hubs in October 2018. This report provides a summary of progress in the last two months.

Chiltern Vale (Dunstable)

9. Following extensive engagement, the requirements for all the potential occupants of the proposed Hub in Dunstable have now been fully mapped and a draft “Schedule of Accommodation” has been produced.
10. The Schedule of Accommodation is being used to shape the specification for commissioning the design work for the Hub. Central Bedfordshire Council will go out to procurement for the specialist design input in January, and this work will commence in March 2019, with a view to having detailed designs and costings available by May 2019. The Hub element of this design work is being funded via the NHS.
11. Consultation plans which will feed into the business case are also being developed. The consultation which will last eight weeks will commence on 28 January 2019.
12. All other elements of the business case for the Hub are being collated, with the expectation of completing this work on schedule by February 2018.

Ivel Valley (Biggleswade)

13. Following similar engagement activities to those in Chiltern Vale, the draft Schedule of Accommodation for the proposed Hub in Ivel Valley is also in the process of being finalised.
14. The design input for this Hub will be commissioned by the Council once the negotiations around the proposed site have been satisfactorily concluded.
15. Further constructive discussions have taken place between BCCG, the Council and NHS Property Services (the owners of the Biggleswade Hospital site). Detailed information about the likely size of the Hub building is required to finalise these discussions – which will be available once the Schedule of Accommodation has been completed.

Scoping Work for Further Hubs

16. Scoping work is underway for the proposed Hubs in Leighton Buzzard, West Mid Bedfordshire and Houghton Regis.
17. It was reported to the Health & Wellbeing Board in October 2018 that this work was behind track due to significant personnel changes within the consultancy delivering this work. The new team are now making good progress, and the Strategic Outline Cases for these three Hubs are expected to be complete by March 2019.

Financial and Risk Implications

18. Funding for two hubs has been included in the Council's Draft Capital Programme which is being considered by Executive at its January meeting. The affordability of the revenue implications for the Hubs (for potential occupants) will be determined once the detailed costings are available and as the Heads of Terms are negotiated. Other key risks include: ensuring enough stakeholder capacity to engage with programme, while faced with competing priorities; availability of the capital to deliver the full programme; and the risk that Council and NHS Property Services will be able to reach a satisfactory position in relation to Biggleswade Hospital site.

Legal Implications

19. There are no direct legal implications from this report.

Governance and Delivery Implications

20. This programme is overseen by the Hub Development Steering Group, comprising of directors from BCCG and Central Bedfordshire Council. The Steering Group is supported by a Programme Group comprising colleagues across the Council; in Adult Social Care, Assets, Major Projects, Children Services, and strategic leads from BCCG.

Equalities Implications

21. The PSED requires public bodies to consider all individuals when carrying out their day to day work – in shaping policy, in delivering services and in relation to their own employees. It requires public bodies to have due regard to the need to eliminate discrimination, harassment and victimisation, advance equality of opportunity, and foster good relations between in respect of nine protected characteristics; age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation. Consideration of equality is being built into the development of the integrated health and care hubs.

Implications for Work Programme

22. The Programme is on track to deliver against the timelines described in the full update to the Health and Wellbeing Board in October 18. The Board may wish to continue to receive regular updates around progress in relation to this programme.

Conclusion and next Steps

23. The key activities planned within the Programme for the next few months include:

- i. Procurement and commencement of the specialist design work for the Hub in Dunstable

- ii. Commencement of negotiations with potential occupiers of the Dunstable Hub in relation to their Heads of Terms (lease terms) for space in the facility.
- iii. Completion of Schedule of Accommodation for the Ivel Valley Hub, and conclusion of negotiations with NHS Property Services in relation to the Biggleswade Hospital site.
- iv. Subject to the outcome of negotiations with NHS Property Services, procurement of the specialist design work for the Ivel Valley Hub.
- v. Establishment of local Delivery Groups for Chiltern Vale and Ivel Valley to oversee the development of the designs and delivery for the Hubs in these localities.
- vi. Completion of the Strategic Outline Cases for the proposed Hubs in Leighton Buzzard, West Mid Bedfordshire and Houghton Regis.

24. The Hub Development Programme is a complex, long-term programme. Partners are working together to ensure that good progress is being made against delivery of the programme plan, with a particularly busy and key period expected throughout 2019.